



**BOARD OF DIRECTORS  
MEETING AGENDA  
November 3, 2021 – 1:30 PM**

In accordance with AB 361, Sonoma-Marin Area Rail Transit District Resolution 2021-24, Governor Newsom's March 4, 2020, State of Emergency due to the COVID-19 pandemic and Marin and Sonoma Counties Health Officials recommendations to continue measures that promote social distancing the SMART Board of Directors Meeting will continue to be held virtually through Zoom.

**MEMBERS OF THE PUBLIC MAY NOT ATTEND THIS MEETING IN PERSON**

[ZOOM TELECONFERENCE INSTRUCTIONS](#)

**PUBLIC COMMENT PRIOR TO MEETING:**

If you wish to make a comment you are strongly encouraged to please submit your comment by 5:00 p.m. on Tuesday, November 2, 2021 at <https://www.surveymonkey.com/r/SMARTBoardComments>

**PUBLIC COMMENT DURING THE MEETING:**

The SMART Board Chair will open the floor for public comment during the Public Comment period on the agenda. Please check and test your computer settings so that your audio speaker and microphones are functioning. Speakers are asked to limit their comments to two (2) minutes. The amount of time allocated for comments during the meeting may vary at the Chairperson's discretion depending on the number of speakers and length of the agenda.

1. Call to Order
2. Approval of the October 20, 2021 Board Meeting Minutes
3. Board Member Announcements
4. General Manager's Report
5. Public Comment on Non-Agenda Items

## Consent Calendar

- 6a. Consider and approve a Resolution to continue virtual Tele/Video Conference Meetings during the COVID-19 State of Emergency
- 6b. Approval of Monthly Financial Reports

## Regular Calendar

- 7. Approve a Resolution to Revise Position Authorization Range Changes and Authorize one step increase for these positions effective November 1, 2021
- 8. Provide Comments on the Congressional Redistricting Maps and authorize the Chairman of the Board and the General Manager to provide comments during the redistricting process
- 9. Next Regular Meeting of the Board of Directors, November 17 , 2021 – 1:30 PM
- 10. Adjournment

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### DISABLED ACCOMODATIONS:

Upon request, SMART will provide for written agenda materials in appropriate alternative formats, or disability-related modification or accommodation, to enable individuals with disabilities to participate in and provide comments at/related to public meetings. Please submit a request, including your name, phone number and/or email address, and a description of the modification, accommodation, service or alternative format requested at least two (2) days before the meeting. Requests should be emailed to Leticia Rosas-Mendoza, Clerk of the Board at [lrosas-mendoza@sonomamarintrain.org](mailto:lrosas-mendoza@sonomamarintrain.org) or submitted by phone at (707) 794-3072. Requests made by mail SMART's, 5401 Old Redwood Highway, Suite 200, Petaluma, CA 94954 must be received at least two days before the meeting. Requests will be granted whenever possible and resolved in favor of accessibility.



**BOARD OF DIRECTORS  
REGULAR MEETING MINUTES  
October 20, 2021 - 1:30 PM**

**IN ACCORDANCE WITH GOVERNOR'S EXECUTIVE ORDERS N-25-20 AND N-29-20  
THE SMART BOARD OF DIRECTORS MEETING WILL BE HELD VIRTUALLY  
MEMBERS OF THE PUBLIC MAY NOT ATTEND THIS MEETING IN PERSON**

1. Call to Order

Chair Rabbitt called the meeting to order at 1:30pm. Directors Arnold, Colin, Connolly, Fudge, Hillmer, Lucan, and Pahre were present; Director Gorin absent; Directors Bagby, Garbarino and Rogers joined later.

2. Approval of the October 6, 2021, Board Meeting Minutes

Directors Bagby and Garbarino joined 1:33pm

**MOTION:** Director Arnold moved approval of October 6, 2021; Board Meeting Minutes as presented. Director Lucan second. The motion carried 10-0 (Director Gorin absent; Director Rogers joined later).

3. Board Members Announcements

None

4. General Manager's Report

General Manager Mansourian stated that since the start of passenger service in August 2017, SMART has carried 2,095,000 passengers, 226,000 bicycles, and over 8,000 wheelchairs.

He announced that on November 11, 2021 (Veterans Day), SMART will provide regular service, Military Veterans, Active Duty Military, and their Families will ride for free with a valid IDs.

5. Public Comment on Non-Agenda Items

Dani Sheehan with Friends of SMART submitted a thank you letter to General Manager Mansourian, which she read (*on file with Clerk of the Board*).

Sheila Baker stated that she agrees with the Friends of SMART thank you letter. She said that General Manager Mansourian has done an incredible job and the train is amazing.

Lastly, Chair Rabbitt stated that Board members received individual correspondence from Mile Arnold.

6. Consent

- a. Accept Monthly Ridership Report – September 2021
- b. Approve budget changes related to the carryforward of funds in the amount of \$10,957,546 from Fiscal Year 2021 to Fiscal Year 2022

Chair Rabbitt asked for Board and public comments on the proposed Consent Agenda.

**MOTION:** Director Fudge moved approval of the Consent Agenda as presented. Vice Chair Pahre second. The motion carried 10-0 (Director Gorin absent; Director Rogers joined later).

7. Approve Appointment of General Manager and Approval of Employment Contract

Chair Rabbitt stated that the item before the Board today is to approve the appointment of SMART's General Manager going forward and approval of an employment contract. He welcomed and thanked Eddy Cumins for joining the meeting virtually from Salt Lake City.

This item is on behalf of the Board Chair and Vice Chair, on putting the recommendation to appoint Mr. Cumins. Chair Rabbitt said that the process was extensive, and a recruitment firm known in the transportation world called KL2Connects was retained. We had very good response to the General Manager announcement that was distributed. The recruiter narrowed down the list and made sure that the candidates met minimum qualifications, as well as the experience that was identified.

We have gone through a very extensive process, there was a Community Leadership Panel and Technical Advisory Panel, and the Board made the Final decision, course this board made the final decision so; with great pleasure he announced that Mr. Cumins rose to the top through all those groups, and he is very thankful for his interest in this position and is looking forward to him taking the reins over from Mr. Farhad Mansourian. Mr. Mansourian has done such a fabulous job as he looks forward to retirement.

Vice Chair Pahre stated that it was clear that not only his expertise, but his credentials showed in his leadership. The Board's task was to discern whether his papers and his personality were in sync. We did a great job, and we spent many hours reading papers from all the candidates,

including Mr. Cumins. In her opinion, and the Board's opinion because we were unanimous, it was clear that Mr. Cumins was creative, involved and a masterful leader. What resonated with her was that he seemed to have an excitement for joining our communities, he has great experience in labor issues, and he is wicked smart just like Mr. Mansourian to keep all of us headed toward the same outcomes. Mr. Cumins is a people's person, and we are excited to have unanimously chosen to appoint him as SMART's next General Manager and are equally excited that he accepted. Somehow, we feel like once we invite someone to be part of us that it's just automatic, we're grateful that he would accept our invitation and we're looking forward to having him join us.

### Comments

Rick Luttmann stated that he is delighted to see Mr. Cumins on the screen today it's a wonderful moment to have both the incoming and outgoing General Manager with us. He is delighted that Mr. Cumins has been chosen and has agreed to serve and he looks forward to a great experience with him.

Richard Brand welcomed Mr. Cumins to SMART and introduced himself. Mr. Brand has lived in Sonoma County area for three years and is a wine grower. He was very active with Caltrain public group, which has gone through some of the same problems with the COVID. Hopefully we can electrify and cut down on the (who is we, if it I only him we should change) he looks forward to doing a lot of things together.

Steve Birdleough stated that he enjoyed the opportunity to interview Mr. Cumins and looks forward to working closely with him as things go forward. He welcomed him to Sonoma County.

Jack Swearingen stated that the anticipation for Mr. Cumins arrival has been big, and Friends of SMART talked about meeting you today at their meeting. They meet before the SMART Board meetings to review the agenda and discuss if they have anything useful contribute. It is great having heard all those words about your experience and look forward in working with you.

Director Roger joined 1:47pm

Eris Weaver welcomed to Mr. Cumins and she introduced herself as the Executive Director of the Sonoma County Bicycle Coalition. She said that he met her colleague of the Marin Bicycle Coalition and soon as you get here will take you for ride.

Rick Coates introduced himself as the Executive Director of EcoRing, which is an organization that promotes ECO tourism and green travel. The SMART train falls in that category and the pedestrian/bicycle trail, and he wished Mr. Cumins best of luck and welcome Mr. Cumins.

Thomas Ellis introduced himself as a Civil Engineer and a rail enthusiast. He looks forward to working with Mr. Cumins and he heard from Director Rogers that you're very open to meeting with the Friends of SMART and we really look forward to that.

Chair Rabbitt stated that he appreciates the comments and the welcomes.

Director Rogers apologized for being late to the meeting. He was attending a Special City Council meeting with the City of Santa Rosa. He did want to join the meeting and formally welcome the new General Manager and vote. It is a brand new day for SMART, he added he is excited to be here to vote.

Chair Rabbitt said he was glad Director Rogers can make it. He as his colleagues for a motion to approve both the appointment and the contract that would be much appreciated.

Tarrell Kullaway stated that on behalf of the bicycle community she is delighted to see Mr. Cumins in this position. She was honored to be a part of the Community Panel and to represent the bicycle community. She really loved what he had to say, and she is going to hold him to it. She recalls that you mentioned that you and your wife are going to get e-bikes. She offered to take them on tours to the North/South Greenway that will be completed under his leadership.

**MOTION:** Vice Chair Pahre moved to Approve Appointment of General Manager and Approval of Employment Contract as presented. Director Bagby second. The motion carried 11-0 (Director Gorin absent).

Comments from Eddy Cumins

Mr. Eddy Cumins thanked the Board, staff and public. He said he is super excited to join the SMART team, and truly appreciate the confidence to Board shown in his experience, and leadership capabilities. He is honestly ready to go to work and cannot wait for November 29<sup>th</sup> and he is thankful for this opportunity. This is a wonderful opportunity for him and his family, "We are so excited to become a part of the community in Sonoma and Marin Counties" he added. This is a great agency, and he is truly thrilled to be a part of it.

Lastly, Chair Rabbitt stated that we are equally thrilled for Mr. Cumins to be here and for that next stage in SMART's growth going forward. We are certainly very appreciative of all the work that our existing General Manager Mansourian ( missing something) and is very happy to see that letter from Friends of SMART. We will have a couple more meetings before Mr. Cumins arrival to SMART and for the Board to thank outgoing General Manager Mansourian for his exemplary service to both of our counties and the community is so very appreciative of that.

Chair Rabbitt adjourned the Board to Closes Session at 1:55pm on the following:

8. Closed Session - Conference with Labor Negotiator Farhad Mansourian, General Manager pursuant to Government Code Section 54957.6  
Agency Designated Representative: General Manager  
Employee: Unrepresented Employees

9. Report out Closed Session

District Counsel, Tom Lyons reported out of Closed Session at 2:29pm on the following:

Closed Session - Conference with Labor Negotiator Farhad Mansourian, General Manager pursuant to Government Code Section 54957.6

Agency Designated Representative: General Manager

Employee: Unrepresented Employees

*Report Out:* Direction given to Labor Negotiator

10. Next Regular Meeting of the Board of Directors November 3, 2021 – 1:30 PM

11. Adjournment - Meeting adjourned at 2:31pm

Respectfully submitted,

Leticia Rosas-Mendoza  
Clerk of the Board

Approved on: \_\_\_\_\_

**Resolution No. 2021-24.11 (NOV)**  
**Sonoma-Marín Area Rail Transit District**  
**November 3, 2021**

**RESOLUTION OF THE BOARD OF DIRECTORS OF THE SONOMA-MARIN AREA RAIL TRANSIT DISTRICT, STATE OF CALIFORNIA, AND RELATED FINDINGS REGARDING VIRTUAL-CONFERENCE MEETINGS DURING THE COVID-19 STATE OF EMERGENCY**

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**WHEREAS**, on March 4, 2020, Governor Newsom proclaimed pursuant to his authority under the California Emergency Services Act, California Government Code Section 8625, that a state of emergency exists with regards to a novel coronavirus (a disease now known as COVID-19); and

**WHEREAS**, on June 4, 2021, in lifting many restrictions that the State previously imposed due to COVID-19, the Governor indicated that those changes did not end the ongoing, proclaimed state of emergency; and

**WHEREAS**, as of the date of this Resolution, neither the Governor nor the Legislature have exercised their respective powers pursuant to California Government Code Section 8629 to lift the state of emergency either by proclamation or by concurrent resolution in the state Legislature; and

**WHEREAS**, Marin and Sonoma Health Officials continue to recommend that we continue to emphasize social distancing in order to minimize the potential spread of COVID-19 during indoor, public meetings;

**WHEREAS**, in light of this recommendation, the Board of Directors of SMART desires to continue to have the flexibility, for itself to meet virtually via tele/video conference.

**NOW, THEREFORE, BE IT RESOLVED THAT:**

1. The Board of Directors of SMART has resolved to continue with virtual meetings, and has reconsider the circumstances of the emergency and determine that the state of emergency continues to directly impact the ability of the members to meet safely in person;
2. There is an ongoing proclaimed state of emergency relating to the novel coronavirus causing the disease known as COVID-19.
3. State and Local officials continue to recommend measures to promote social distancing, and as a result of that emergency, meeting in person would present imminent risks to the health or safety of attendees of in-person meetings and of this legislative body within the meaning of California Government Code Section 54953(e)(1).



**Resolution No. 2021-24.11 (NOV)**  
**Sonoma-Marín Area Rail Transit District**  
**November 3, 2021**

**PASSED AND ADOPTED** at a regular meeting of the Board of Directors of the Sonoma-Marín Area Rail Transit District held on the 3<sup>rd</sup> day of November 2021, by the following vote:

**DIRECTORS:**

AYES:

NOES:

ABSENT:

ABSTAIN:

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David Rabbitt, Chair, Board of Directors  
Sonoma-Marín Area Rail Transit District

ATTEST:

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Leticia Rosas-Mendoza, Clerk of the Board of Directors  
Sonoma-Marín Area Rail Transit District



November 3, 2021

**David Rabbitt, Chair**  
Sonoma County Board of Supervisors

**Barbara Pahre, Vice Chair**  
Golden Gate Bridge,  
Highway/Transportation District

**Judy Arnold**  
Marin County Board of Supervisors

**Melanie Bagby**  
Sonoma County Mayors' and  
Councilmembers Association

**Kate Colin**  
Transportation Authority of Marin

**Damon Connolly**  
Marin County Board of Supervisors

**Debora Fudge**  
Sonoma County Mayors' and  
Councilmembers Association

**Patty Garbarino**  
Golden Gate Bridge,  
Highway/Transportation District

**Susan Gorin**  
Sonoma County Board of Supervisors

**Dan Hillmer**  
Marin County Council of Mayors and  
Councilmembers

**Eric Lucan**  
Transportation Authority of Marin

**Chris Rogers**  
Sonoma County Mayors' and  
Councilmembers Association

**Farhad Mansourian**  
General Manager

5401 Old Redwood Highway  
Suite 200  
Petaluma, CA 94954  
Phone: 707-794-3330  
Fax: 707-794-3037  
[www.sonomamarintrain.org](http://www.sonomamarintrain.org)

Sonoma-Marin Area Rail Transit Board of Directors  
5401 Old Redwood Highway, Suite 200  
Petaluma, CA 94954

**SUBJECT:** Monthly Financial Status

Dear Board Members:

**RECOMMENDATION:** Approval of the Monthly Financial Reports

**SUMMARY:**

The first part of the Monthly Financial Status report is regarding revenues. We have provided a chart that lists the revenues forecasted in the FY 2021/22 adopted budget and the amounts collected to date. In addition, we have specifically broken out sales tax and fare revenues to show current and comparative information over the last three years.

The second part of the Monthly Financial Status report is regarding expenditures. We have added expenditure gauges so with a glance the reader can see what percentage spent in administration, operations, capital, and freight. We have also provided the detail information on approved budget, actual expenditures, and remaining budget. Please keep in mind that expenditures don't always occur on a straight-line basis, many large expenditures such as debt service only occur on specific intervals. In addition, we are including more extensive information on our capital program.

This report also contains the budgeting of the American Rescue Plan (ARP) approved by the Board in September and the carryforward of funds and expenditures approved in October.

We have also included information regarding SMART's investment policy, where our funds are being held, and how much is currently being held. In addition, we have shown the current obligations, reserves, and fund balance requirements for FY 2021/22.

Very truly yours,

/s/  
Heather McKillop  
Chief Financial Officer

Attachment(s): 1) Monthly Financial Status Report  
2) Contract Summary Report



## MONTHLY FINANCIAL STATUS SEPTEMBER 2021

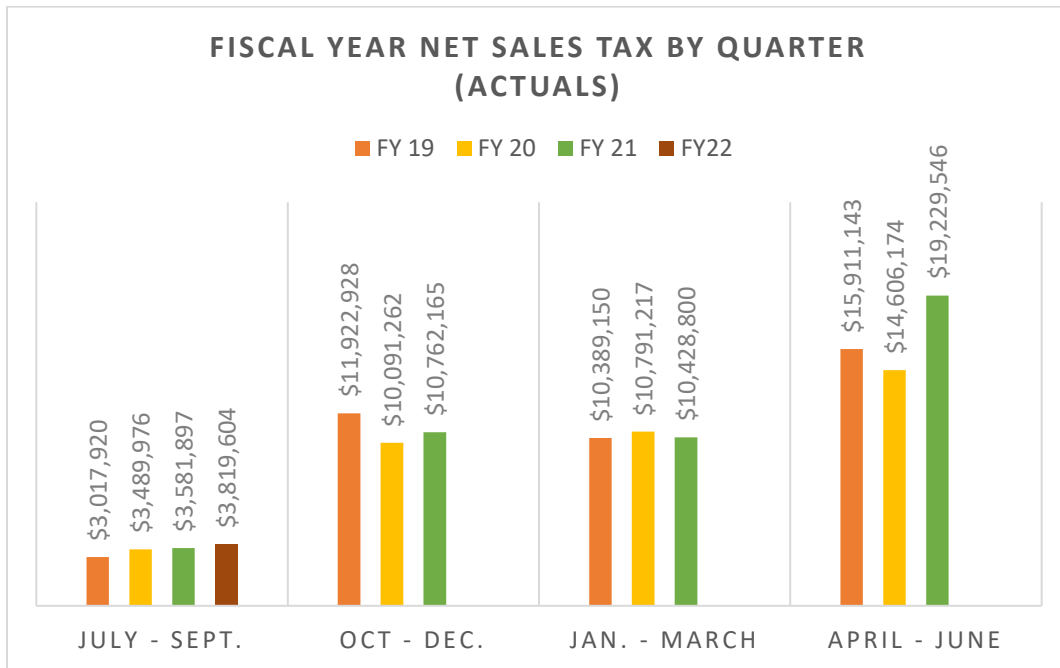
### REVENUES

	FY 2021-22 Approved Budget	Actual	Remaining Budget	Comments
<b>Revenues</b>				
Sales/Use Taxes	\$ 42,074,000	\$ 3,819,604	\$ 38,254,396	Sales Taxes are recorded when received not when earned. July sales taxes are reflected in September.
Interest and Lease Earnings	\$ 732,665	\$ 172,238	\$ 560,427	Leases renew throughout the year
Miscellaneous Revenues	\$ 30,000	\$ 298	\$ 29,702	
Fare Revenue	\$ 811,050	\$ 323,856	\$ 487,194	
Parking Revenue	\$ 27,000	\$ 2,913	\$ 24,087	
State Grants	\$ 8,630,684	\$ 1,334,862	\$ 7,295,823	State grants are received throughout the year
State Grants - Freight	\$ 5,803,473	\$ 9,188	\$ 5,794,285	
Charges For Services	\$ 57,500	\$ 46,963	\$ 10,537	Includes dispatching and flagging services which are performed throughout the year
Federal Funds (Non-COVID Relief)	\$ 3,843,733	\$ 427,048	\$ 3,416,685	Federal funds are received on a reimbursable basis. Funds have to be expended before they can be requested.
Federal Funds (COVID Relief)	\$ 427,907	\$ -	\$ 427,907	American Rescue Plan (ARP) Funds
Other Governments/ Misc.	\$ 161,998	\$ 12,000	\$ 149,998	
<b>Total Revenues</b>	<b>\$ 62,600,010</b>	<b>\$ 6,148,970</b>	<b>\$ 56,451,041</b>	

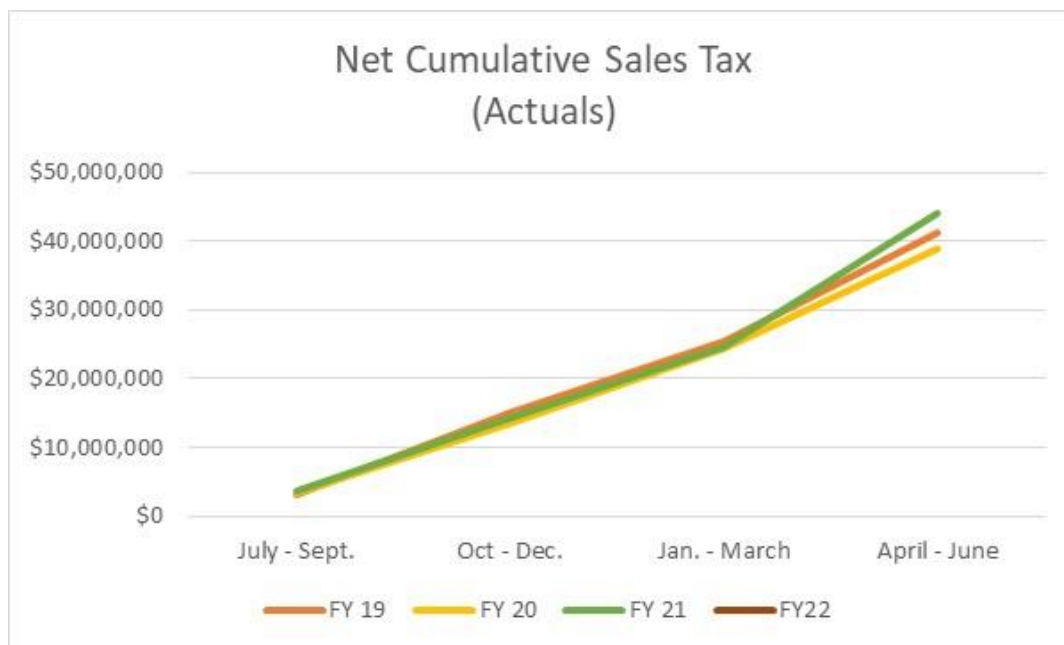
### Measure Q Sales Tax Fiscal Year (FY) 2021/2022

Time Period	July - Sept.	Oct - Dec.	Jan. - March	April - June
Forecasted FY 22 Budget	\$ 3,506,166	\$ 10,518,498	\$ 10,518,498	\$ 17,530,830
Actual	\$ 3,819,604			
Difference	\$ 313,438			

### Fiscal Year 2019-2022 Net Sales Tax Comparison (by Quarter)



### Fiscal Year 2019-2022 Net Cumulative Sales Tax Comparison

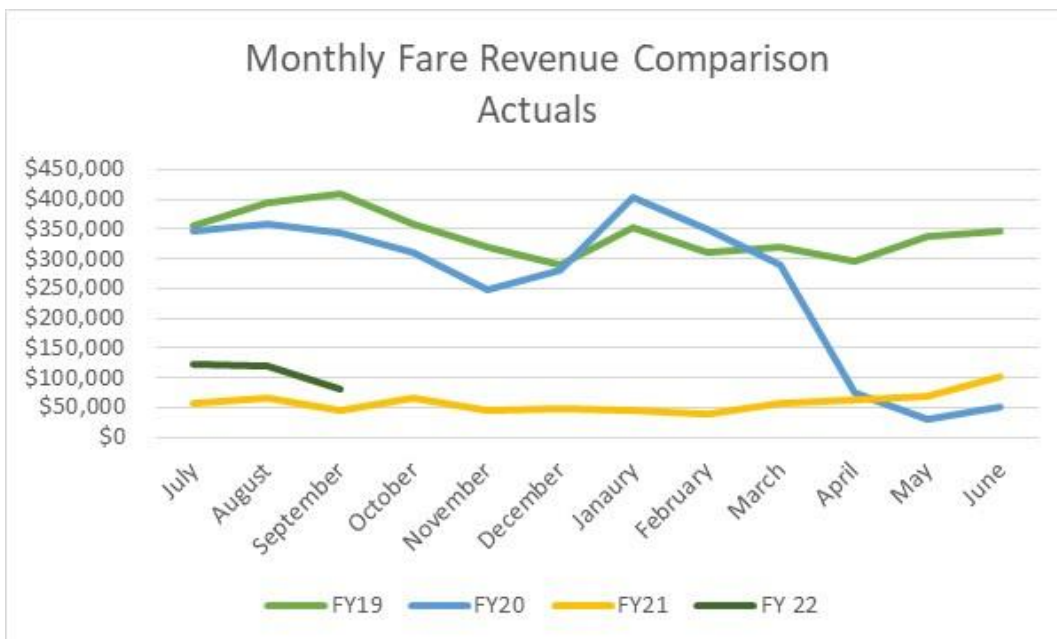


Note: Sales Taxes are recorded when received not when earned.

### Fiscal Year 2019-2022 Fare Revenue Comparison



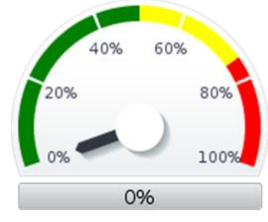
### Fiscal Year 2019-2022 Monthly Fare Revenue Comparison



## EXPENDITURES

Administration	Operations	Capital	Freight
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■ 0% - 50% 
 ■ 50% - 75% 
 ■ 75% - 100% 
 ■ 0% - 50% 
 ■ 50% - 75% 
 ■ 75% - 100% 
 ■ 0% - 50% 
 ■ 50% - 75% 
 ■ 75% - 100% 
 ■ 0% - 50% 
 ■ 50% - 75% 
 ■ 75% - 100%



	FY 2021-22 Approved Budget	Actual	Remaining Budget
<b>Expenditures</b>			
Administration			
Salaries & Benefits	\$ 5,924,313	\$ 1,085,427	\$ 4,838,886
Services & Supplies	\$ 10,317,784	\$ 1,371,320	\$ 8,946,464
Debt Service/Other Charges	\$ 14,941,691	\$ 276,126	\$ 14,665,565
Machinery & Equipment	\$ 445,600	\$ -	\$ 445,600
<b>Administration Subtotal</b>	<b>\$ 31,629,388</b>	<b>\$ 2,732,873</b>	<b>\$ 28,896,515</b>
Operations			
Salaries & Benefits	\$ 16,573,654	\$ 3,000,267	\$ 13,573,387
Services & Supplies	\$ 6,883,110	\$ 785,328	\$ 6,097,782
Buildings & Capital Improvements	\$ 4,462,941	\$ -	\$ 4,462,941
<b>Operations Subtotal</b>	<b>\$ 27,919,705</b>	<b>\$ 3,785,595</b>	<b>\$ 24,134,110</b>
Capital			
Salaries & Benefits	\$ 1,482,430	\$ 322,953	\$ 1,159,477
Services & Supplies	\$ 787,694	\$ 64,424	\$ 723,270
Other Charges	\$ 30,000	\$ 5,400	\$ 24,600
Machinery & Equipment	\$ 1,555,000	\$ 550,000	\$ 1,005,000
Infrastructure	\$ 10,550,920	\$ 168,104	\$ 10,382,816
<b>Capital Subtotal</b>	<b>\$ 14,406,044</b>	<b>\$ 1,110,881</b>	<b>\$ 13,295,163</b>
<b>Freight</b>	<b>\$ 5,803,473</b>	<b>\$ 6,920</b>	<b>\$ 5,796,553</b>
<b>Total All Expenditures</b>	<b>\$ 79,758,610</b>	<b>\$ 7,636,269</b>	<b>\$ 72,122,341</b>

## CAPITAL PROJECTS

Capital Project Report					
		Budget	Actual	Remaining	Project Status
Additional Railcar Purchase		\$ 11,000,000	\$ 11,000,000	\$ -	All milestone payments complete
Windsor Extension		\$ 65,000,000	\$ 24,408,475	\$ 40,591,525	Funds on hold, pending MTC lawsuit on RM3 funding. Awaiting Supreme Court decision
Sonoma County Pathway Connector Project - Design & Construction		\$ 15,691,763	\$ 1,826,042	\$ 13,865,721	In design & permitting
Marin & Sonoma Pathway Design & Permitting		\$ 10,791,740	\$ 59,289	\$ 10,732,451	In preliminary design
Payran to Lakeville Pathway - Design & Construction		\$ 1,085,806	\$ -	\$ 1,085,806	Pending grant execution & securing environmental permits
Black Point Bridge - Fender & Structural Repair		\$ 715,000	\$ 55,291	\$ 659,709	Awaiting environmental construction permits
Tributary Pacheco Creek Timber Bridge Replacement		\$ 842,205	\$ 7,307	\$ 834,898	In design
San Antonio Tributary Timber Trestle Replacement		\$ 1,129,110	\$ 7,106	\$ 1,122,004	In design
McDowell Blvd. Crossing Reconstruction - Design & FY21 Const.		\$ 1,150,000	\$ 10,634	\$ 1,139,366	In design

## INVESTMENTS

Investments are guided by the SMART investment policy adopted each year with the budget. The policy outlines the guidelines and practices to be used in effectively managing SMART's available cash and investment portfolio. District funds that are not required for immediate cash requirements are to be invested in compliance with the California Code Section 53600, et seq.

SMART uses the Bank of Marin for day-to-day cash requirements and for longer term investments the Sonoma County Treasury Pool is used.

<u>Cash On Hand</u>	
Bank of Marin	\$ 40,183,642
Sonoma County Investment Pool *	\$ 36,966,226
Total Cash on Hand	\$ 77,149,868
<u>Reserves</u>	
Self-Insured	\$ 2,370,685
OPEB/ CalPERS	\$ 3,574,676
Operating Reserve	\$ 10,000,000
Capital Sinking Fund	\$ 7,625,000
Corridor Completion	\$ 7,000,000
Total Reserves	\$ 30,570,361
Cash Balance	\$ 46,579,507
Less: Current Encumbrances	\$ 9,211,483
Balance	\$ 37,368,024
Less: Estimated FY22 Year-end Fund Balance	\$ 23,078,175
<b>Remaining Balance</b>	<b>\$ 14,289,849</b>
* Does not include funds held by the trustee for debt service	





## Contract Summary

Active Contracts as of September 1, 2021

Contractor	Scope	Fiscal Year 21/22 Projected	Fiscal Year 21/22 Actuals-To-Date
A.J. Janitorial Service	Janitorial Services for all Stations, Roblar, ROC, and Fulton	\$104,000.00	\$16,680.00
Ai-Media, Inc.	As Needed Live Captioning Services for Public Meetings	\$15,000.00	\$0.00
Air Technology West	Maintenance and On-Call Repair for Air Compressors	\$4,800.00	\$3,154.00
Alcohol & Drug Testing Services, LLC	DOT Drug and Alcohol Testing	\$36,000.00	\$0.00
Allen, Glaessner, Hazelwood LLP	Legal Services for Litigation and Rail Transit Issues	\$24,500.00	\$0.00
Alliant Insurance Services	Insurance Brokerage and Risk Management Services	\$70,000.00	\$0.00
American Integrated Services, INC.	On-Call Biohazard Remediation Services	\$50,000.00	\$0.00
American Rail Engineers Corporation	Railroad Bridge Engineering, Inspection, & Design	\$90,000.00	\$0.00
Asbury Environmental Services (AES)	Recycling & Disposal Service for Used Oil, Fuel Filters, Rags, and Related Equipment	\$18,600.00	\$95.00
Barbier Security Group	Security Patrol Services along Right-of-Way	\$67,000.00	\$0.00
Becoming Independent	Emergency Bus Bridge Services	\$37,000.00	\$2,600.00
Bettin Investigations	Public Safety and Emergency Training Consultation Services	\$5,000.00	\$0.00
Bright Star Security, Inc.	Security Patrol Services at SMART's Cal Park Tunnel	\$5,832.00	\$870.00
Burke, Williams & Sorensen, LLP	Litigation Support Services	\$100,000.00	\$0.00
Business Training Library, LLC	Cloud-Based Learning Courses	\$14,000.00	\$0.00
Cinquini & Passarino, Inc.	Right-of-Way Land Surveying and Related Services	\$22,728.00	\$0.00
Civic Edge Consulting	Social Media Outreach Strategy Consulting	\$101,863.00	\$66,446.00
Corey, Canapary & Galanis	NTD Compliant Passenger Counting Services	\$13,000.00	\$0.00
Doug Williams	Fire and Life Safety Consultant	\$5,000.00	\$105.00
Dr. Lance O'Connor	Occupational Health Screening Services	\$3,000.00	\$0.00
Dr. Mark Clementi	Pre-Employment Psychological Evaluations	\$25,000.00	\$3,096.00
eLock Technologies, LLC	Station Bike Lockers and Maintenance Services	\$13,130.00	\$0.00
Empire Cleaners	Operations Uniform Dry Cleaning, Laundering, and Related Services	\$50,000.00	\$987.00
Environmental Logistics, INC.	On-Call Biohazard Remediation Services	\$150,000.00	\$0.00
Gary D. Nelson Associates, Inc.	Temporary Staffing and Placement Services	\$50,000.00	\$0.00
George Hills Company, Inc.	Third Party Claims Administration Services	\$45,000.00	\$234.00
GHD, Inc.	SWPP Compliance, AutoCAD Management, Traffic and Hydraulic Analysis	\$120,000.00	\$0.00
GHD, Inc.	3 Segments MUP Petaluma - Penngrove - Rohnert Park	\$177,721.00	\$0.00
GP Crane & Hoist Services	Cal/OSHA Inspection Services	\$5,000.00	\$0.00
Hanford A.R.C.	Implementation and Monitoring Las Gallinas Creek Riparian Enhancement Plan	\$33,830.00	\$548.00
Hanson Bridgett LLP	Legal Services	\$150,000.00	\$0.00
HCI Systems, Inc.	Fire Equipment Inspection and Certification	\$14,500.00	\$0.00
Heavy Equipment Transportation, Inc.	Transportation of Heavy Equipment	\$7,330.00	\$0.00
Hogan Lovells LLP	Legal Services - Freight and Passenger Rail Sector	\$100,000.00	\$0.00
Innovative Business Solutions	Payroll processing services	\$35,400.00	\$4,049.00
Integrative Security Controls, Inc.	CCTV Maintenance and Support	\$30,000.00	\$0.00
Intelligent Technology Solutions, LLC	Maximo SaaS Development, Implementation, and Related Services	\$242,000.00	\$117,759.00
Judy D. James	Public Affairs and Dispute Resolution Consultation Services	\$4,500.00	\$525.00
Kristie Doughty-Oxford	Design, Implementation, and Troubleshooting for New Access Contract Database	\$16,250.00	\$0.00
LC Disability Consulting	Disability Access Consulting	\$20,000.00	\$0.00
Masabi LLC	SMART Mobile Ticketing Pilot Project	\$57,600.00	\$4,750.00
MaxAccel	Compliance Management Software Design/Implementation/Asset Management	\$20,000.00	\$3,110.00
Maze & Associates	Financial Audit Services	\$43,646.00	\$0.00
MGrodner, LLC	Project Management Services	\$25,000.00	\$0.00
Mike Brown Electric Co.	On-Call Electrical Maintenance	\$25,000.00	\$0.00
Militus, Inc.	Cybersecurity Assessment Services	\$40,000.00	\$12,000.00
Mission Linen Supply	Employee Uniform Services	\$36,000.00	\$0.00

Contractor	Scope	Fiscal Year 21/22 Projected	Fiscal Year 21/22 Actuals-To-Date
MuniServices, LLC	Sales Tax Recovery Services	\$45,710.00	\$0.00
Netspeed Solutions, Inc.	SMART Phone System Maintenance	\$19,000.00	\$0.00
Netwoven Inc.	SharePoint Maintenance, Support, Implementation, and Related Services	\$29,350.00	\$4,000.00
Nextdoor Inc.	Use of Nextdoor Platform for Community Notifications	\$19,447.00	\$0.00
North Bay Petroleum	Provision of Fuel for DMUs	\$1,100,000.00	\$67,727.00
North Bay SAP Services	Substance Abuse Professional Services	\$2,600.00	\$0.00
Nossaman LLP	Litigation, Rail Transit Issues, and other related legal services	\$32,000.00	\$0.00
Occupational Health Centers of CA	Pre-Employment Evaluation Services	\$20,000.00	\$1,297.00
Oracle	Fusion ERP System	\$60,000.00	\$0.00
Pamco Machine Works, Inc.	Railroad Wheel Pressing Services	\$102,700.00	\$61,744.00
Parodi Investigative Solutions	Pre-Employment Background Investigation Services	\$20,000.00	\$1,150.00
PFM Financial Advisors, LLC	As-Needed Financial Consultant Services	\$10,000.00	\$0.00
Portola Systems, Inc.	SMART Station Network Maintenance and Configuration Services	\$250,000.00	\$143,692.00
Precision Wireless	Tech Support and Maintenance for Land Mobile Radio	\$38,000.00	\$220.00
Precision Wireless	Tech Support and Maintenance for Land Mobile Radio	\$4,952.00	\$4,952.00
Project Finance Advisory Limited	Freight Service Option Analysis	\$5,217.00	\$0.00
Santa Rosa Fire Equipment Service, Inc.	SMART Fire Equipment Maintenance	\$10,000.00	\$0.00
SEFAC USA	Portable Lifting Jack Inspection and Certification Services	\$8,000.00	\$0.00
Sierra-Cedar, LLC	Oracle Enterprise Resources Planning Software	\$75,000.00	\$0.00
Sonoma County Fleet Operation Division	Non-Revenue Fleet Maintenance Services	\$23,000.00	\$0.00
SPTJ Consulting	Network Infrastructure, Security, Migration and Setup Services	\$329,400.00	\$0.00
Stantec Consulting Services, Inc.	Environmental Permit Management and Construction Compliance Monitoring	\$20,000.00	\$0.00
Stericycle, Inc.	Medical Waste Pick-Up and Disposal Services	\$2,000.00	\$0.00
Sue Evans	Title Investigation Support Services	\$20,000.00	\$0.00
Sumitomo Corporation	Manufacture & Delivery of Rail Vehicles	\$1,100,000.00	\$550,000.00
Summit Signal, Inc.	Emergency Call-Out Services for Track and Signals	\$10,000.00	\$0.00
Survival CPR & First Aid, LLC	First Aid and CPR Training, AED Compliance Program	\$5,000.00	\$0.00
Triliant, LLC	Online Training Program	\$2,222.00	\$373.00
Transportation Analytics	Transit Financial Modeling, Benchmarking, Performance Metrics, Benefit-Cost Analysis, and Strategic	\$11,100.00	\$0.00
United Mechanical Incorporated	HVAC Service, Maintenance and Related Services	\$24,000.00	\$0.00
Van Scoyoc Associates	Federal Lobbying Services	\$30,000.00	\$0.00
VenTek Transit Inc.	Fare Vending Machine Operations and Maintenance Services	\$262,176.00	\$20,258.00
Vista Broadband Networks, Inc.	Broadband Services	\$9,000.00	\$0.00
West Coast Arborists, Inc.	Tree Trimming and Tree Removal Services	\$30,000.00	\$0.00
WRA Environmental Consultants	Environmental Permitting, Management, & Support Services	\$225,800.00	\$0.00
Zoon Engineering	Right-of-Way Feasibility Study - San Rafael	\$24,000.00	\$0.00
	<b>Totals:</b>	<b>\$6,303,904.00</b>	<b>\$1,092,421.00</b>

Actuals-To-Date includes invoices that have been approved as of August 31, 2021, but may not have been processed in SMART's Financial System.



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Sonoma County Board of Supervisors

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November 3, 2021

Sonoma- Marin Area Rail Transit Board of Directors  
5401 Old Redwood Highway, Suite 200  
Petaluma, CA 94954

**SUBJECT:** Position Authorization Range Changes

Dear Board Members:

**RECOMMENDATIONS:**

Approve Resolution No. 2021-27 which revises Appendix B to the Fiscal Year 2021-2022 Budget (Resolution No. 2021-11) and approve one step increase for these positions effective November 1, 2021.

**SUMMARY:**

As the Board is aware, it has been difficult to recruit and maintain qualified personnel. Most recently we have had to readvertise positions multiple times to get qualified candidate pools. This adds months onto the recruitment process and since we are so leanly staffed, puts added burden on already taxed employees.

To try to keep these qualified and talented employees once they are with SMART, we have been looking at some of our unrepresented position classifications compared to those in the Bay Area. We looked at other transit agencies such as BART, VTA, AC Transit, and Golden Gate. We think there are nine positions where range adjustments need to be made. They are:

- Operations Manager
- Superintendent of Vehicle Maintenance
- Superintendent of Transportation
- Superintendent of Signals and Way
- Assistant Superintendent of Transportation
- Assistant General Counsel
- Information Technology Manager
- Human Resources Manager
- Procurement Manager

These changes would allow the ranges to shift upward so that employees in these job classifications are eligible for pay increases and will assist with future recruiting efforts. In addition, a step increase which would go into effect on November 1, 2021, will help with retention. Other non-represented positions will be reviewed in the future.

**FISCAL IMPACT:** The financial impact for the remaining eight months of Fiscal Year 22 is \$49,919 including benefits. Future fiscal impacts would be identified through the annual budgeting process.

Very Truly Yours,

/s/  
Heather McKillop  
Chief Financial Officer

Attachment(s): Resolution No. 2021-27

**RESOLUTION OF THE BOARD OF DIRECTORS OF THE SONOMA-MARIN AREA RAIL TRANSIT DISTRICT, STATE OF CALIFORNIA, AMENDING RESOLUTION NO. 2021-11 THE FISCAL YEAR 2021-22 APPENDIX B, COMPENSATION AND SALARY OF ALL DISTRICT EMPLOYEES**

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**WHEREAS**, Section 8.01 of Article VIII of the Administrative Code of the Sonoma-Marín Area Rail Transit District (“SMART”) requires that the Board of Directors (“Board”) adopt an annual budget for the ensuing fiscal year no later than the District’s June meeting; and

**WHEREAS**, the Board adopted Resolution No. 2021-22, the Fiscal Year 2021-22 budget; and

**WHEREAS**, the Board revised the Fiscal Year 2021-22 budget through Resolution No. 2021-20; and

**WHEREAS**, the Board wishes to make additional changes to Appendix B, Position Authorization, of the Fiscal Year 2021-22 and provide for funding in the amount of \$49,919.

**NOW, THEREFORE, BE IT RESOLVED** that the Fiscal Year 2021-22 Annual Budget is increased by \$49,919 and Appendix B attached hereto is hereby approved.

**PASSED AND ADOPTED** at a regular meeting of the Board of Directors of the Sonoma-Marín Area Rail Transit District held on the 3rd day of November, 2021, by the following vote:

**DIRECTORS:**

AYES:

NOES:

ABSENT:

ABSTAIN:

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David Rabbitt, Chair, Board of Directors  
Sonoma-Marín Area Rail Transit District

ATTEST:

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Leticia Rosas-Mendoza, Clerk of the Board of Directors  
Sonoma-Marín Area Rail Transit District

Appendix B						
Fiscal Year 2021-22 : Proposed Position Authorization - Revised						
Position	Authorized FTE	Salary Range: Annual		Salary Range: Hourly		COMMENTS
		Low	High	Low	High	
ADMINISTRATIVE POSITIONS						
Accountant I <del>Accountant</del>	1	<del>\$ 78,874</del> \$ 67,371	<del>\$ 95,888</del> \$ 81,890	<del>\$ 37.92</del> \$ 32.39	<del>\$ 46.10</del> \$ 39.37	Updated position title and pay range
Accounts Payable Technician <del>Accounting Assistant</del>	1	\$ 57,242	\$ 69,576	\$ 27.52	\$ 33.45	Updated position title
Administrative Assistant	1	\$ 54,454	\$ 66,186	\$ 26.18	\$ 31.82	
Assistant General Counsel	1	\$ 174,678	\$ 212,326	\$ 83.98	\$ 102.08	4 step increase
		<del>\$ 145,558</del>	<del>\$ 176,925</del>	<del>\$ 69.98</del>	<del>\$ 85.06</del>	
Assistant Planner*	1	\$ 75,109	\$ 91,312	\$ 36.11	\$ 43.90	
Chief Financial Officer	1	\$ 232,710	\$ 282,859	\$ 111.88	\$ 135.99	
Clerk of the Board	1	\$ 82,846	\$ 100,714	\$ 39.83	\$ 48.42	
Communications and Marketing Manager	1	\$ 142,022	\$ 172,619	\$ 68.28	\$ 82.99	
Community Outreach Coordinator	1	\$ 77,002	\$ 93,579	\$ 37.02	\$ 44.99	
Community Outreach Specialist	1	\$ 116,542	\$ 141,648	\$ 56.03	\$ 68.10	
Fiscal Manager	1	\$ 131,893	\$ 160,326	\$ 63.41	\$ 77.08	
General Counsel	1	\$ 232,710	\$ 282,859	\$ 111.88	\$ 135.99	
General Manager	1	\$ 290,000	\$ 330,000	\$ 139.42	\$ 158.65	
Human Resources Manager	1	<del>\$ 141,523</del> <del>\$ 128,648</del>	<del>\$ 172,016</del> <del>\$ 156,374</del>	<del>\$ 68.04</del> <del>\$ 61.85</del>	<del>\$ 82.70</del> <del>\$ 75.18</del>	2 step increase
Human Resources Principal Analyst	1	\$ 116,542	\$ 141,648	\$ 56.03	\$ 68.10	
Human Resources Technician	1	\$ 71,469	\$ 86,861	\$ 34.36	\$ 41.76	
Information Systems Manager	1	<del>\$ 147,950</del> <del>\$ 128,648</del>	<del>\$ 179,837</del> <del>\$ 156,374</del>	<del>\$ 71.13</del> <del>\$ 61.85</del>	<del>\$ 86.46</del> <del>\$ 75.18</del>	3 step increase
Information Systems Technician	1	\$ 78,874	\$ 95,888	\$ 37.92	\$ 46.10	
Intern	Multiple Positions	Up to total amount	\$ 60,000			
Legal Administrative Assistant	1	\$ 71,469	\$ 86,861	\$ 34.36	\$ 41.76	
Payroll Technician	1	\$ 57,242	\$ 69,597	\$ 27.52	\$ 33.46	
Principal Planner	1	\$ 125,757	\$ 152,838	\$ 60.46	\$ 73.48	
Purchasing Assistant <del>Procurement Assistant</del>	1	\$ 59,550	\$ 72,384	\$ 28.63	\$ 34.80	Updated position title
Procurement Manager	1	<del>\$ 129,896</del> <del>\$ 108,243</del>	<del>\$ 157,893</del> <del>\$ 131,560</del>	<del>\$ 62.45</del> <del>\$ 52.04</del>	<del>\$ 75.91</del> <del>\$ 63.25</del>	4 step increase
Programming and Grants Manager	1	\$ 149,219	\$ 181,397	\$ 71.74	\$ 87.21	
Real Estate Manager	1	\$ 160,659	\$ 195,291	\$ 77.24	\$ 93.89	
Senior Administrative Analyst	1	\$ 95,659	\$ 116,272	\$ 45.99	\$ 55.90	
Senior Real Estate Officer	1	\$ 108,243	\$ 131,560	\$ 52.04	\$ 63.25	
Supervising Accountant	1	\$ 93,330	\$ 113,443	\$ 44.87	\$ 54.54	
Subtotal Administrative Full Time Equivalents (FTE)		1				

Appendix B : Continued on Next Page (Page 1 of 3)

Appendix B						
Fiscal Year 2021-22 : Proposed Position Authorization - Revised						
Position	Authorized FTE	Salary Range: Annual		Salary Range: Hourly		COMMENTS
		Low	High	Low	High	
CAPITAL POSITIONS						
Assistant Engineer *	2	\$ 91,062	\$ 110,656	\$ 43.78	\$ 53.20	
Associate Engineer*	2	\$ 108,243	\$ 131,560	\$ 52.04	\$ 63.25	
Principal Engineer*	1	\$ 142,022	\$ 172,598	\$ 68.28	\$ 82.98	
Chief Engineer	1	\$ 190,965	\$ 232,107	\$ 91.81	\$ 111.59	
Manager Train Control Systems	1	\$ 190,965	\$ 232,107	\$ 91.81	\$ 111.59	
Project Extra hires *		\$ -	\$ 50,000	\$ -	\$ -	
Subtotal Capital Full Time Equivalents (FTE)		0				

\* Denotes Limited-Term Position Dependent on Project need

**Appendix B : Continued on Next Page (Page 2 of 3)**

Appendix B						
Fiscal Year 2021-22 : Proposed Position Authorization - Revised						
Position	Authorized FTE	Salary Range: Annual		Salary Range: Hourly		COMMENTS
		Low	High	Low	High	
OPERATIONS POSITIONS						
Administrative Assistant	1	\$ 54,454	\$ 66,186	\$ 26.18	\$ 31.82	
Administrative Analyst-Purchasing	1	\$ 87,090	\$ 105,851	\$ 41.87	\$ 50.89	
Administrative Services Manager	1	\$ 91,062	\$ 110,677	\$ 43.78	\$ 53.21	
Assistant Superintendent of Transportation	1	<del>\$ 127,587</del> <del>\$ 110,947</del>	<del>\$ 155,085</del> <del>\$ 134,867</del>	<del>\$ 61.34</del> <del>\$ 53.34</del>	<del>\$ 74.56</del> <del>\$ 64.84</del>	3 step increase
Bridge Tender*	2.5	-	\$ 68,203	-	\$ 32.79	
Chief of Police	1	\$ 173,014	\$ 210,330	\$ 83.18	\$ 101.12	
Code Compliance Officer	3	\$ 69,763	\$ 84,781	\$ 33.54	\$ 40.76	
Controller /Supervisor	10	\$ 97,594	\$ 118,643	\$ 46.92	\$ 57.04	
Conductor**	11	\$ 72,966	\$ 85,821	\$ 35.08	\$ 41.26	
Engineer-Conductor**	<del>25</del> 29	\$ 87,714	\$ 103,189	\$ 42.17	\$ 49.61	Added 4 FTE
Extra Hires Operations		-	\$ 350,000	-	-	
Facilities Maintenance Supervisor	1	\$ 100,506	\$ 122,179	\$ 48.32	\$ 58.74	
Facilities Maintenance Technician	3	-	\$ 85,322	-	\$ 41.02	
Laborers-Vehicle Maintenance	10	-	\$ 65,707	-	\$ 31.59	
Laborers-Track Maintenance	2	-	\$ 63,773	-	\$ 30.66	
Operations Manager	1	<del>\$ 200,512</del> <del>\$ 190,965</del>	<del>\$ 243,714</del> <del>\$ 232,107</del>	<del>\$ 96.40</del> <del>\$ 91.81</del>	<del>\$ 117.17</del> <del>\$ 111.59</del>	1 step increase
Parts Clerk	2	\$ 64,750	\$ 78,707	\$ 31.13	\$ 37.84	
Railroad Information Systems Specialist	1	\$ 113,714	\$ 138,195	\$ 54.67	\$ 66.44	
Safety & Compliance Officer	1	\$ 131,893	\$ 160,326	\$ 63.41	\$ 77.08	
Signal Supervisor	2	\$ 108,243	\$ 131,560	\$ 52.04	\$ 63.25	
Signal Technician	9	-	\$ 112,965	-	\$ 54.31	
Signal Technician Trainee***	2	-	\$ 84,718	-	\$ 40.73	
Superintendent of Vehicle Maintenance	1	<del>\$ 151,674</del> <del>\$ 131,893</del>	<del>\$ 184,350</del> <del>\$ 160,326</del>	<del>\$ 72.92</del> <del>\$ 63.41</del>	<del>\$ 88.63</del> <del>\$ 77.08</del>	3 step increase
Superintendent of Transportation	1	<del>\$ 151,674</del> <del>\$ 131,893</del>	<del>\$ 184,350</del> <del>\$ 160,326</del>	<del>\$ 72.92</del> <del>\$ 63.41</del>	<del>\$ 88.63</del> <del>\$ 77.08</del>	3 step increase
Superintendent of Signals and Way	1	<del>\$ 151,674</del> <del>\$ 131,893</del>	<del>\$ 184,350</del> <del>\$ 160,326</del>	<del>\$ 72.92</del> <del>\$ 63.41</del>	<del>\$ 88.63</del> <del>\$ 77.08</del>	3 step increase
Track Maintainer 1	5	-	\$ 84,490	-	\$ 40.62	
Track Maintainer 2	1	-	\$ 92,934	-	\$ 44.68	
Track Maintenance Supervisor	2	<del>\$ 100,277</del> <del>\$ 97,365</del>	<del>\$ 121,930</del> <del>\$ 118,373</del>	<del>\$ 48.21</del> <del>\$ 46.81</del>	<del>\$ 58.62</del> <del>\$ 56.91</del>	Adjusted per Collective Bargaining Agreement - Resolution 2021-18
Vehicle Maintenance Supervisor	4	\$ 103,002	\$ 125,216	\$ 49.52	\$ 60.20	
Vehicle Maintenance Technician	12	-	\$ 103,251	-	\$ 49.64	
Subtotal Operations Full Time Equivalents (FTE)**		80				
TOTAL ALL SMART DEPARTMENTS		81				

\*\* Engineer/Conductor may be filled by Conductors, Total FTE for both positions combined is 29

\*\*\*Signal Technicians may be filled by Signal Technician Trainees, Total FTE for both is 9





November 3, 2021

**David Rabbitt, Chair**  
Sonoma County Board of Supervisors

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Sonoma-Marín Area Rail Transit Board of Directors  
5401 Old Redwood Highway, Suite 200  
Petaluma, CA 94954

**SUBJECT:** Provide Comments on the Congressional Redistricting Maps and authorize the Chairman of the Board and the General Manager to provide comments during the redistricting process

Dear Board Members:

**RECOMMENDATION:**

Authorize the Chairman of the Board and the General Manager to participate in this process and on behalf of SMART, provide comments and testimony as required.

**SUMMARY:**

After each Census is completed, an independent 14 members Commission empowered by Proposition 11 (2008) and then Proposition 20 (2020) uses the data and redraws new maps to count for population shifts across the State and districts.

This process involves several public meetings and provides for several opportunities for comments. The public process for this cycle of the Congressional redistricting includes the following:

- November-December 2021, Draft District Maps are released,
- December 2021-January 2022, public input is received, and
- December 2021 – February 2022, Final District Maps are released and sent to California Secretary of State.

We have examined the proposed draft Congressional Maps that was recently released and have a significant concern on one of the versions where it combines Marin County with Parts of Napa and Yolo Counties and creates a separate Congressional District covering Sonoma County.

SMART is a regional rail system that the State created to serve a very specific community of interest along the Highway 101/SMART rail corridor and the people of the North Bay. Data from 2019 collected by the Sonoma County Transportation Authority shows that 81,000 weekday trips occur between the two counties on Highway 101 at the county line. A full 34% of trips leaving Sonoma County end in Marin County. SMART rider data shows the two most active trip origin and destination pairs in the SMART system are Downtown Petaluma and Downtown San Rafael.

The transportation ties between the two counties are in part because of the jobs/housing balance between Marin and Sonoma Counties, with Marin County workforce coming in large part from Sonoma County.

The two counties' ongoing efforts to provide workforce and affordable housing in an environmentally friendly manner means housing development with a transit orientation where short trips will be made by walk/bike/bus and longer trips made by rail. In this manner vehicle miles traveled and greenhouse gas emissions per capita will be reduced, a critical step in reducing emissions across the two counties where transportation has been the cause of approximately 70% of emissions.

Any proposal to significantly alter the current congressional districts will dramatically alter the existing arrangements that SMART has developed to meet the needs of this community. The fact that the Counties of Sonoma and Marin currently share the long-term vision of SMART – to remove cars from North Bay highways, thereby reducing congestion and improving the region's air quality – cannot be diminished. That shared vision has helped with significant wins for SMART, such as securing federal funds for the Larkspur Connection, as well as the installation of positive train control and other essential safety equipment.

A proposal that would shift Marin County into a new congressional district, which has its own transportation infrastructure needs and which serve other unique communities of interest, will only diminish SMART's ability to successfully compete for the billions of dollars that Congress will soon approve. Regional support is critical to securing these federal funds. Shifting the congressional representation of Marin County would likely mean that transportation and rail projects in other counties and congested corridors not served by SMART, will get the attention of elected officials, making it extremely challenging and detrimental to SMART's growing infrastructure needs.

SMART's Community of Interest has been well served by having one Congressional District cover twelve of SMART's sixteen stations at buildout. We have been exceptionally successful in obtaining Federal funding without having to compete with other Rail Transit systems since we are the only passenger and freight service provider in Marin and Sonoma's current congressional District. With the Federal government's current focus on investment in infrastructure, including investment in rail systems, and urgent focus on reducing emissions, Marin and Sonoma Counties are in positions to benefit from these federal initiatives, if there is a unified message and messenger representing the two counties.

The Marin-Sonoma Community of Interest around climate protection has been well served by SMART being the Rail Transportation interest serving the business, and economic corridors connecting both Marin and Sonoma Counties. That service by SMART will grow in the future with unified representation to increase federal investment in the entire corridor for freight and passenger services.

Given the significant federal financial and climate benefit implications to SMART and the transportation, business and economic corridor between Sonoma and Marin Counties, it makes sense to keep continuity in the district maps, where most of the current SMART rail system is in one unified Congressional District.

As this process is ongoing and requires continued monitoring and participation, it is recommended that you authorize the Chair of the SMART Board of Directors and SMART's General Manager to participate in this process and provide comments and testimony, as required, on behalf of SMART and SMART's Community of Interest in Marin and Sonoma Counties.

Very truly yours,

/s/

Farhad Mansourian  
General Manager